



the action center
pathways to self-sufficiency

ANNUAL REPORT

FISCAL YEAR 2017



MISSION STATEMENT

The Action Center provides an immediate response to basic human needs and promotes pathways to self-sufficiency to Jefferson County residents and the homeless.

ABOUT THE ACTION CENTER

The Action Center is a 501(c)3 human-services non-profit organization that offers the single-most comprehensive range of services to struggling residents of Jefferson County and the homeless. The organization changes the lives of 25,000 people in Jefferson County each year by providing crisis intervention and stabilization, creating pathways to self-sufficiency and opening doors to a network of support.

FROM THE BOARD PRESIDENT

For the past forty-nine years, The Action Center has benefited from the generosity of our community through financial gifts, donations of food and clothing, and gifts of time. Each of these gifts continues to make a tremendous difference in the lives of the families we serve, as they navigate difficult circumstances. This community support helps accomplish the mission we are so passionate about at The Action Center: to provide an immediate response to basic human needs and promote pathways to self-sufficiency. We are consistently in awe and so very appreciative of this bountiful support; thank you!

Starting in July, we moved to “Action by Appointment” and discontinued our walk-in services. This modification increased the level of respect we give our participants by decreasing their wait times for services. This change also allows us to better plan, staff, and stock each of the intervention service areas, such as self-select grocery, household goods, and the clothing bank.

Additionally, The Action Center continued to develop working relationships with our community partners and allocated office space for select community partners to visit with our participants while they are at The Action Center. We also broadened our partnership with Colorado Housing Connects which is part of Brothers Redevelopment, who took over the tenant-landlord hot-line, creating a direct connection to assist those in need with questions and concerns regarding current housing challenges in the state of Colorado.

In 2018, as we celebrate our 50th year in the Jefferson County community, we are proud of where we’ve come from and ready to keep building a strong future. We will continue to provide program services to our neighbors in need in an effective, dignified, and respectful way. And of course, we remain eternally grateful for all of the community’s devoted support.

The Board of Directors, staff, and volunteers are excited about what the present and future hold and thank you for your continued support of The Action Center.



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The Action Center
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AUSTIN'S STORY

This year, The Action Center helped people like Austin. Through a series of unfortunate circumstances, Austin found himself homeless and down on his luck. With an uncertain future looming, he turned to The Action Center for assistance. He applied for the Shelter Program and was able to secure a spot. While living in the shelter, Austin worked closely with his case manager to create goals that included securing employment and housing.

Austin attended the shelter's mandatory classes and workshops which helped him fine-tune his job searching skills, practiced self-care, and learned to communicate effectively. According to Austin, "Attending the training classes helped me regain my self-confidence to become independent." Austin recently secured a full-time management position and, most importantly, was able to obtain housing and now lives successfully on his own. He joined the Aftercare Program, which helps shelter graduates with the transition from shelter life to maintaining their new found independence. Austin overcame some of his biggest challenges and gained the confidence to help change his life and now faces a bright future.

5,628
Total Volunteers

1,662
Individual Volunteers

3,071
Group Volunteers

895
New Volunteers

101,355
Volunteer Hours



VOLUNTEERS

STATEMENT OF FINANCIAL POSITION

ASSETS

June 30, 2017

Assets

Cash and cash equivalents	
Unrestricted cash	\$361,444
Cash held for Jeffco Prosperity Project	240,527
Accounts receivable	52,163
Promises to give, net	1,247,001
Prepaid expenses and other assets	37,167
Property and equipment, net	5,637,216
Endowments	
Investment portfolio	378,675
Beneficial interest in assets held by Community First Foundation	162,905
Total assets	<u>\$8,117,098</u>

Liabilities and Net Assets

Accounts payable and accrued expenses	\$167,224
Capital lease obligations	46,597
Note payable	2,012,713
Total liabilities	<u>2,226,534</u>

Net Assets

Unrestricted	
Undesignated	(108,713)
Invested in property and equipment, net of related debt	3,577,906
Board designated	
Endowment	374,675
Facilities reserve	20,000
Technology reserve	9,550
Total unrestricted	<u>3,873,418</u>
Temporarily restricted	1,850,241
Permanently restricted	166,905
Total net assets	<u>5,890,564</u>

Total liabilities and assets	<u>\$8,117,098</u>
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	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
Support, revenue, and gains				
In-kind donations	\$9,862,557	\$ -	\$ -	\$9,862,557
Contributions	1,865,558	1,896,028	-	3,761,586
Government grants and contracts	312,443	-	-	312,443
Rental revenue	97,004	-	-	97,004
Net investment return	22,517	-	-	22,517
Distribution from and change in value of beneficial interest in assets held by Community First Foundation	-	7,947	9,074	17,021
Other revenue	93,522	-	-	93,522
Special events, net of direct costs of \$10,223	121,691	-	-	121,691
Net assets released from restrictions	1,900,472	(1,900,472)	-	-
Total support, revenue, and gains	14,275,764	3,503	9,074	14,288,341
Expenses				
Program services expenses				
Participant services	4,714,998	-	-	4,714,998
Food programs	6,635,582	-	-	6,635,582
Shelter programs	886,351	-	-	886,351
Jeffco Prosperity Project	820,662	-	-	820,662
Total program services expenses	13,057,593	-	-	13,057,593
Supporting services expenses				
Management and general	462,655	-	-	462,655
Fundraising and development	721,105	-	-	721,105
Total supporting services expenses	1,183,760	-	-	1,183,760
Total expenses	14,241,353	-	-	14,241,353
Change in net assets	34,411	3,503	9,074	46,988
Net assets at beginning of the year	3,839,007	1,846,738	157,831	5,843,576
Net assets at end of year	\$3,873,418	\$1,850,241	\$166,905	\$5,890,564

For the Year Ended June 30, 2017

STATEMENT OF ACTIVITIES

STATEMENT OF FUNCTIONAL EXPENSES

For the Year Ended June 30, 2017

	Participant Services	Food Programs	Shelter Programs	Jeffco Prosperity Project	Total Program Services	Management and General	Fundraising and Development	Direct Benefits to Donors	Total Supporting Services	Total
Grants and other assistance	\$3,769,377	\$6,105,462	\$462,669	\$13,169	\$10,350,677	\$955	\$7,154	-	\$8,109	\$10,358,786
Salaries and wages	493,711	326,909	237,417	137,845	1,195,882	237,584	308,974	-	546,558	1,742,440
Employee benefits	70,559	49,263	34,656	15,584	170,062	25,366	44,835	-	70,201	240,263
Payroll taxes	39,925	24,536	17,993	10,822	93,276	17,643	23,058	-	40,701	133,977
Professional services	150,851	4,203	4,585	619,342	778,981	13,409	8,019	-	21,428	800,409
Occupancy	44,633	24,839	36,282	119	105,873	59,010	51,565	6,949	117,524	223,397
Office expenses	3,716	4,066	3,066	2,589	13,437	5,453	28,530	1,901	35,884	49,321
Repairs and maintenance	15,955	25,188	8,944	-	50,087	22,006	11,172	-	33,178	83,265
Insurance	10,431	5,085	11,852	-	27,368	9,997	8,048	-	18,045	45,413
Interest	26,213	21,093	12,768	-	60,074	16,194	42,542	-	58,736	118,810
Depreciation	59,960	31,631	46,554	-	138,145	40,583	40,684	-	81,267	219,412
Other	29,667	13,307	9,565	21,192	73,731	20,107	146,524	1,373	168,004	241,735
Total expenses by function	4,714,998	6,635,582	886,351	820,662	13,057,593	468,307	721,105	10,223	1,199,635	14,257,228
Less expenses included with revenues on the statement of activities										
Cost of direct benefits to donors	-	-	-	-	-	-	-	(10,223)	(10,223)	(10,223)
Investment management fees	-	-	-	-	-	(5,652)	-	-	(5,652)	(5,652)
Total expenses included in the expense section on the statement of activities	\$4,714,998	\$6,635,582	\$886,351	\$820,662	\$13,057,593	\$462,655	\$721,105	-	\$1,183,760	\$14,241,353

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First Presbyterian Church of Golden
First Presbyterian Church of Lakewood
Glennon Heights Mennonite Church
Glory of God Lutheran Church
Green Mountain Presbyterian Church

Green Mountain United
Methodist Church
Holy Shepherd Lutheran Church
Jefferson Unitarian Church
King of Kings Lutheran Church
Lakewood Christian Church
Lakewood Church of Christ
Lakewood United Church of Christ
Lakewood United Methodist Church
Lakewood United Methodist Women
Lutheran Church of the Master
Mile Hi Church
Mountair Christian Church
Peace Lutheran Church

Phillips United Methodist Women
Saint Jude Catholic Community Church
Shepherd of the Hills
Presbyterian Church
Shepherd of the Hills
Presbyterian Women
Spirit of Christ Catholic Community
Spirit of Hope Christian Church
St. Joseph Catholic Church
St. John Chrysostom Episcopal Church
St. Paul's Community Church
St. Paul's Episcopal Church
St. Philip Lutheran Church
Wheat Ridge Congregational Church
UCC

ORGANIZATIONS

Applewood Business Association
ARC The Arc in Jefferson County

Ascend at the Aspen
Belmar Kiwanis Club
Benevity Community Impact
Blacktop Vixens
Blue Spruce Life Member
Club of Qwest Pioneers
Catholic Daughters of the Americas
Covenant Village
CSA Fraternal Life

Denver Urban Ministries
Early Mustang Club, Inc.
Eiber Neighborhood Association
Fit Forever
Indian Tree Home Owners Assn
Jeffco Hand Quilters
Jefferson County Education Association
Kiwanis Club of Columbine
Kiwanis Club of Golden K
Lakewood Elks Lodge #1777
Metro Caring
Metro Volunteers
Mile Hi-Czechs Lodge #432

Rocky Mountain District,
Kiwanis Foundation
Smile, Amazon
Southern Gables
Homeowners Association
Two Creeks Neighborhood
Organization
United Way of Metropolitan Dallas, Inc
Westernaires, Jefferson
County 4-H Alliance
Zonta Foundation for Women's Hope

FOUNDATIONS

Albertsons Co Foundation and the Entertainment Industry Foundation, The
Anschutz Family Foundation
Baird Foundation
Bandimere Family Foundation
Bike & Build, Inc
Boettcher Foundation
Capital Charities, Inc.
Charles Schwab Foundation
CoBiz Financial Foundation
Colorado Health Foundation
Colorado Trust
Comcast Foundation
Community First Foundation
Credit Union of Colorado Foundation
Daniels Fund
Denver Foundation

Domanica Family Foundation
Energy Outreach Colorado
ESA Foundation
Evergreen Foundation, Zellner, Kaethe
Shapiro Zellner and Gordon
Exxon Mobil Foundation, Inc.
Humphreys Foundation
Hunter White Foundation
InFaith Community Foundation
Kesselman Family Foundation
Kinder Morgan Foundation
King Foundation, The Kenneth
Lakewood Legacy Foundation
Lockwood Family
McCormick Foundation
McGowan Charitable Trust, William G.
Mile High United Way

Muhr-Hoerter Foundation
PepsiCo Foundation
Piton Foundation
Pott Family Foundation
Red Rocks Community College Foundation
Rowe Foundation
Salesforce.org
Schlessman Family Foundation Inc
South Jeffco Rotary Foundation Inc.
T Rowe Price Program for Charitable, The
The Anschutz Foundation
Thrivent Financial for Lutherans Foundation
Tomkins Gates Foundation

United Way
of Greater
Philadelphia & SNJ
Virginia Hill Foundation
Wells Fargo Foundation
White Family Charitable Trust
White Paul R & Anna Lee
Family Charitable Trust-Green Fund
Xcel Energy Foundation
Matching Program

Adams Elementary
Alameda International
Allendale Elementary
Arvada K-8
Arvada Senior
Arvada West HS
Bear Creek K-8
Bear Creek Senior
Bell Middle School
Belmar Elementary
Bergen Meadow Primary
Bergen Valley Intermediate
Blue Heron Elementary
Bradford Intermediate
Bradford Primary
Brady Exploration School
Campbell Elementary
Carmody Middle
Chatfield Senior High
Coal Creek Canyon K-8
Colorow Elementary
Columbine Hills Elementary
Columbine HS
Conifer Senior
Connections Learning Center
Coronado Elementary
Creighton Middle School
D'Evelyn
Dakota Ridge HS
Deane Elementary
Deer Creek Middle
Dennison Elementary
Deviny Elementary
Drake Middle
Dunstan Middle
Dutch Creek Elementary
Edgewater Elementary

Eiber
Elementary
Elk Creek Elementary
Emory Elementary
Evergreen Middle
Evergreen Senior High
Everitt Middle
Fairmount Elementary
Falcon Bluffs Middle
Fitzmorris Elementary
Foothills Elementary
Foster Elementary
Fremont Elementary
Glennon Heights Elementary
Golden Senior
Governor's Ranch Elementary
Green Gables Elementary
Green Mountain Elementary
Green Mountain HS
Hackberry Hill Elementary
Hutchinson Elementary
Jeffco 21st Century Virtual
Jefferson County Open School
Jefferson Junior & Senior High
Ken Caryl Middle
Kendallvue Elementary
Kendrick Lakes Elementary
Kullerstrand Elementary
Kyffin Elementary
Lakewood Senior
Lasley Elementary
Lawrence Elementary
Leawood Elementary
Little Elementary
Lukas Elementary
Lumberg Elementary
Mandalay Middle

Manning
Middle
Maple Grove Elementary
Marshdale Elementary
Meiklejohn Elementary
Miller Special
Mitchell Elementary
Molholm Elementary
Moore Middle School
Mortensen Elementary
Mount Carbon Elementary
Normandy Elementary
North Arvada Middle
Oberon Middle
Parmalee Elementary
Parr Elementary
Patterson International
Peck Elementary
Peiffer Elementary
Pennington Elementary
Pomona Senior
Powderhorn Elementary
Prospect Valley Elementary
Ralston Elementary
Ralston Valley Senior
Red Rocks Elementary
Rooney Ranch Elementary
Ryan Elementary
Secret Elementary
Semper Elementary
Shaffer Primary
Shelton Elementary
Sheridan Green Elementary
Sierra Elementary
Slater Elementary

Sobesky
Academy
South Lakewood
Elementary
Standley Lake Senior
Stein Elementary
Stevens Elementary
Stober Elementary
Stony Creek Elementary
Stott Elementary
Summit Ridge Middle
Swanson Elementary
Thomson Elementary
Ute Meadows Elementary
Van Arsdale Elementary
Vanderhoof Elementary
Vivian Elementary
Warder Elementary
Warren Tech
Wayne Carle Middle
Weber Elementary
Welchester Elementary
West Jefferson Elementary
West Jefferson Middle
West Woods Elementary
Westgate Elementary
Westridge Elementary
Wheat Ridge Senior
Wilmore-Davis Elementary
Wilmot Elementary
Witt Elementary

SCHOOLS

City of Arvada
City of Lakewood
City of Lakewood Police Department
City of Wheat Ridge
Jefferson County Government CSBG

City Of Golden
Jefferson County General Fund
Jefferson County Govt - CDBG Vendor
1001769
State of Colorado - ESG (Solutions)

GOVERNMENT